

# SESSIONS

SUPERRETURN US WEST 2020 - SUMMIT DAY - 10/02/2020

SuperReturn US West

February 10-12, 2020  
InterContinental Century City  
Los Angeles, California

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## Registration

08:00 - 08:55

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## Chair's opening remarks

08:55 - 09:00  
Venture Capital

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## Chair's opening remarks

08:55 - 09:00  
Fundraising & LP/GP Relations

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## Taking an Ad-Venture: the growth of VC

09:00 - 09:20  
Venture Capital

- Looking at the scale of valuations, capital raising and mega trends - are we at a plateau or are we at peak VC and could there be a shakedown/correction in the market?
  - How are VC funds disrupting growth capital?
  - Are there many new managers entering VC or is it overcrowded?
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## Fundraising trends

09:00 - 09:20  
Fundraising & LP/GP Relations

- How much is currently being raised?
  - Who is deploying capital and what are the hottest asset classes?
  - What is the outlook for PE fundraising for 2020, and what can we learn from 2019?
- 

## The different VC ecosystems and the states of change in the US

09:20 - 10:00  
Venture Capital

- Where are start-ups in the different regions getting their funding?
  - Are there advantages for start-ups to be based outside Silicon Valley? Has the digital age removed the need for local VC hubs?
  - What new models of VC are there now?
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## "I gotta be in LA!": fundraising on the West Coast

09:20 - 10:00  
Fundraising & LP/GP Relations

- What do fund managers need to know about raising funds from LPs on the West Coast?
  - How competitive is the market?
  - What types of funds and strategies are West Coast LPs looking for and what do they tend to avoid?
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## Family Offices and the VC: familiar territory or a high-risk strategy?

10:00 - 10:30  
Venture Capital

- How does a Family Office invest in venture capital? How do Family Offices measure risk?
  - Co-investing: what is the appetite and what value do VCs give?
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## In need of a boost: using a placement agent to supercharge your fund

10:00 - 10:30  
Fundraising & LP/GP Relations

- How do placement agents work with managers with mid to average performance?
  - What are LPs currently looking for?
  - How do placement agents see the current market?
  - Are terms and conditions increasingly in favour of LPs or GPs?
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## Networking break

10:30 - 11:00

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## Unicorns or lemmings: how to know which investments will take off

11:00 - 11:30  
Venture Capital

- How does a VC spot a winner out of a wide range of options?
  - Are there too many start-ups to evaluate properly?
  - At what point in the investment cycle does a VC know whether company is going to be top performer or a flop?
  - Is there a herd of unicorns in the market which are contributing to market overvaluations?
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## VC, emerging manager, or first-time fund: what do LPs want in the current market?

11:00 - 11:30  
Fundraising & LP/GP Relations

- What are some of the most effective engagement strategies?
  - Would an ILPA mandated reporting template help ensure LPs/GPs are on the same page?
  - How can a GP stand out in a good way?
  - How do you build relationships so that you are a true capital partner?
  - Are new strategies always the most innovative?
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## Exposing the routes to exit: when should a VC consider taking a company public?

11:30 - 12:00  
Venture Capital

- How many venture-backed companies are going public?
  - Are private market and public markets valuations at odds?
  - What new strategies are VCs using to prepare their companies for exit?
  - When will investor appetite for backing non-profitable unicorns change?
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## SuperReturn U.S. West Fund Showcase

11:30 - 12:30  
Fundraising & LP/GP Relations

4 GPs will each have 5 minutes and 5 slides to explain their fund thesis. LP judges will then provide feedback on delivery and clarity of concept.

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## Chinese and American VC markets: conflict or cooperation?

12:00 - 12:30  
Venture Capital

- How is China catching up to the US in the VC investment space?
  - Is AI the new 'Space race' between the US and China?
  - What can VC in these markets learn from each other?
  - What are some of the risks and opportunities in the current political landscape?
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## Networking lunch break

12:30 - 13:30

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## From rookie of the year to the major leagues: how to compete on the big stage

13:30 - 14:00  
Venture Capital

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## Interview with a spinout

13:30 - 13:50  
Fundraising & LP/GP Relations

- How does an LP 'connect' with an individual when betting on them as a new manager/spinout?
  - What's a typical spin-out sourcing angle, what's their competitive edge qualitatively and quantitatively?
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### Market crash: when will the 'good times' end?

13:50 - 14:20

Fundraising & LP/GP Relations

- What are investors doing to hedge against a crash?
- Will alternative fund structures help in the event of a market crash?
- Are investors over leveraged?
- What are the warning signs everyone should be able to see?

### Cementing institutional investments in VC

14:00 - 14:30

Venture Capital

- What are the major market concerns for an LP when investing in VC?
- Size, sector or team - what do LPs look for when investing in a VC manager for the first time?
- With so much capital to put to work, how are LPs justifying investing in smaller VC funds?

### Motivation, retention and succession: how to sustain management success

14:20 - 15:00

Fundraising & LP/GP Relations

- Defining a cult of personality vs a culture of success;
- Managing the window between growth and expansion;
- Sharing carry, formal plans, founder share, and valuing the franchise;
- Emphasising the basics: raising capital, finding talent, building the back office, and two offices vs one;

### VC Fund Showcase

14:30 - 15:30

Venture Capital

4 VC managers will each have 5 minutes and 5 slides to explain their fund thesis.

LP judges will then provide feedback on delivery and clarity of concept

### First-time fund 101: how to mitigate common mistakes and challenges

15:00 - 15:30

Fundraising & LP/GP Relations

- How to position a first-time fund and subsequent funds so that they are interesting and attractive to investors;
- How do funds differentiate themselves from established funds and prove their added-value approach to investors and entrepreneurs?
- What are the selection criteria that LPs use when considering a first-time fund?

### Networking break

15:30 - 16:00

### When venturing into technology

16:00 - 16:30

Venture Capital

- What are the new and emerging technologies that are getting investors excited?
- What recent technologies have now fallen out of favour and why?
- How does cyber security affect investment in technology?
- What will disrupt the industry over the next 5 years?

### Do you want fries with that? An LP/GP relationship that goes beyond returns

16:00 - 16:30

Fundraising & LP/GP Relations

- What do LPs expect from GPs in terms of transparency, alignment of interests and long-term relationships?
- How can GPs increase efficiency, creativity and mutual understanding among their LPs without sacrificing flexibility?
- What are some 'red flags' that suggest a relationship might break down?

### Recapitulating reaps rewards: investing with corporate venture capital

16:30 - 17:00

Venture Capital

- What role does corporate VC have in the VC ecosystem?
- What are some of the pros and cons of VC firms as stakeholders in early stage companies?
- How are corporate VCs partnering or competing with LPs, GPs and in-house corporate innovation?
- What is the direction of travel for corporate VCs in the future?

### Opportunities for seeding emerging managers: insights from leading investors

16:30 - 17:00

Fundraising & LP/GP Relations

- What different definitions do LPs give to the 'emerging manager' category?
- How do investors work with funds that are growing slowly?
- How do LPs evaluate and understand and diligence emerging managers?

### The hottest sectors for VC

17:00 - 17:30

Venture Capital

- Consumer
- BioTech
- FinTech
- PropTech
- AgTech

### Getting noticed: how to get onto an LP's preferred list of GP relationships

17:00 - 17:30

Fundraising & LP/GP Relations

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- Many LPs are reducing the number of GP relationships and increasing their ticket size to this group.
- How can GPs that have not previously secured capital from these LPs get on their radar and successfully obtain a commitment to a fund?

### LPs securing a re-up: lessons learned

17:00 - 17:30

LP Only

Open to pre-registered development finance institutions, endowments, foundations, insurance companies, pension funds and sovereign wealth funds subject to qualification.

Run under the Chatham House Rule. No press.

- As the market gets competitive, how can LPs get their desired allocation to oversubscribed funds instead of getting cut back?
- What can LPs do to keep on the 'good side' of a GP outside of fundraising, to secure future re-ups?
- How do LPs get on the radar of oversubscribed GPs if they haven't got a prior relationship?

### End of summit day

17:30 - 17:35

### Networking drinks reception

17:35 - 19:00

# SCHEDULE

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SuperReturn US West

February 10-12, 2020  
InterContinental Century City  
Los Angeles, California

| TIME         | FUNDRAISING & LP/GP RELATIONS   | LP ONLY  | VENTURE CAPITAL  |
|--------------|---|--|--|
| <b>08:00</b> | <b>08:00</b> - Registration<br><b>08:55</b> - Chair's opening remarks   | <b>08:00</b> - Registration  | <b>08:00</b> - Registration<br><b>08:55</b> - Chair's opening remarks  |
| <b>09:00</b> | <b>09:00</b> - Fundraising trends<br><b>09:20</b> - "I gotta be in LA!": fundraising on the West Coast  |  | <b>09:00</b> - Taking an Ad-Venture: the growth of VC<br><b>09:20</b> - The different VC ecosystems and the states of change in the US   |
| <b>10:00</b> | <b>10:00</b> - In need of a boost: using a placement agent to supercharge your fund<br><b>10:30</b> - Networking break  | <b>10:30</b> - Networking break  | <b>10:00</b> - Family Offices and the VC: familiar territory or a high-risk strategy?<br><b>10:30</b> - Networking break   |
| <b>11:00</b> | <b>11:00</b> - VC, emerging manager, or first-time fund: what do LPs want in the current market?<br><b>11:30</b> - SuperReturn U.S. West Fund Showcase                                    |  | <b>11:00</b> - Unicorns or lemmings: how to know which investments will take off<br><b>11:30</b> - Exposing the routes to exit: when should a VC consider taking a company public? |
| <b>12:00</b> | <b>12:30</b> - Networking lunch break   | <b>12:30</b> - Networking lunch break  | <b>12:00</b> - Chinese and American VC markets: conflict or cooperation?<br><b>12:30</b> - Networking lunch break  |
| <b>13:00</b> | <b>13:30</b> - Interview with a spinout<br><b>13:50</b> - Market crash: when will the 'good times' end?   |  | <b>13:30</b> - From rookie of the year to the major leagues: how to compete on the big stage   |
| <b>14:00</b> | <b>14:20</b> - Motivation, retention and succession: how to sustain management success  |  | <b>14:00</b> - Cementing institutional investments in VC<br><b>14:30</b> - VC Fund Showcase  |
| <b>15:00</b> | <b>15:00</b> - First-time fund 101: how to mitigate common mistakes and challenges<br><b>15:30</b> - Networking break   | <b>15:30</b> - Networking break  | <b>15:30</b> - Networking break  |
| <b>16:00</b> | <b>16:00</b> - Do you want fries with that? An LP/GP relationship that goes beyond returns<br><b>16:30</b> - Opportunities for seeding emerging managers: insights from leading investors |  | <b>16:00</b> - When venturing into technology<br><b>16:30</b> - Recapitulating reaps rewards: investing with corporate venture capital   |
| <b>17:00</b> | <b>17:00</b> - Getting noticed: how to get onto an LP's preferred list of GP relationships<br><b>17:30</b> - End of summit day<br><b>17:35</b> - Networking drinks reception              | <b>17:00</b> - LPs securing a re-up: lessons learned<br><b>17:30</b> - End of summit day<br><b>17:35</b> - Networking drinks reception | <b>17:00</b> - The hottest sectors for VC<br><b>17:30</b> - End of summit day<br><b>17:35</b> - Networking drinks reception  |

### Registration

08:00 - 08:55  
Day 1

### LP breakfast meeting

08:15 - 08:55  
LP Only

Cooperating and co-investing

### By invitation only

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Run under the Chatham House Rule. No press.

### Chair's opening remarks

08:55 - 09:00  
Day 1

### The LP perspective

09:00 - 09:20  
Day 1

- What is currently top of mind of leading investors?
- How is popular opinion about sin stocks and other investments influencing LPs' strategies?
- Are large LPs prioritising new manager relationships or sticking with the veteran managers?
- What are some of the rookie mistakes established GPs make that stop LPs re-upping with them?

### The new world order: steering the private equity ship in today's uncharted waters

09:20 - 10:00  
Day 1

- What are some of the differentiating strategies that GPs are adopting in today's a low growth market?
- Where is the cycle heading next and what does it mean for the industry?
- How will established GPs fare compared with newer managers?
- How frothy are valuations and will they leave some investors high and dry?

### The pace of change and the speed of adaptation: how can LPs stay ahead?

10:00 - 10:40  
Day 1

- What are some of the changes LPs are seeing in the private equity industry, both positive and negative?
- How are LPs balancing allocations to repeat and new managers given the pace of GP fundraising?
- How concerned are LPs about volume of capital flowing into the industry, economic red-flags, and LPs' own capacity to invest effectively in the asset class?

### The secondaries market: a growing asset class

10:40 - 11:00  
Day 1

- How is the definition of secondaries expanding?
- How does the market continue to evolve?
- What liquidity role does the secondary market play?
- How do corrections and a recession affect the secondaries market?

### Networking break

11:00 - 11:30

### Private equity returns: where are we?

11:30 - 11:50  
Day 1

What are the latest economic indicators showing and how will this impact investment and capital flows?

### Solo presentation

11:50 - 12:10  
Day 1

### Keeping things private or going public: considering the exit

12:10 - 12:45  
Day 1

- What new strategies are GPs using to create value in portfolio companies from day one to maximise returns in a high-valuation market?
- Are IPOs still a viable option given stock markets are impacted by increasing stock market volatility driven by global politics?
- What are the preferred exit routes in the private markets and why?

### Networking lunch break

12:45 - 13:45

### Track Chair opening remarks

13:45 - 13:50  
Track A: Secondaries

### Track Chair opening remarks

13:45 - 13:50  
Track B: Private Credit

### Overview of the secondaries market

13:50 - 14:20  
Track A: Secondaries

- What is the size of the market today?
- Where are the hotspots?
- Where are the likely investment opportunities over the next 5 years?

### LPs taking the credit: the investors' view on the market

13:50 - 14:20  
Track B: Private Credit

- As private credit has become heated and competitive where are LPs finding other opportunities to generate higher returns and Alpha?
- Where and how to invest in credit as the asset class grows in size and dry powder available;
- How are LPs using intermediaries to find increased specialisation in the credit market?

### Pushing both pedals: how LPs are engaging with the secondaries market

14:20 - 14:50  
Track A: Secondaries

- How has the LP role in secondaries changed?
- How frequently are LPs accessing the secondaries market as sellers?
- How active are LPs as buyers of secondaries assets?
- How do secondaries fit into an LP's investment strategy that is positioned for a potential downturn?
- In what way are LPs engaging with GPs in this market?

### Credit case studies

14:20 - 14:50

Track B: Private Credit

3x 5-minute case studies followed by Q&A

- What does a typical deal look like across different credit strategies?
- What are some of the differences in pricing, financial structures and covenants?
- What are the disparities in pricing conditions, legal requirements and financial structures?

### GP-led secondaries: the new exit route of choice?

14:50 - 15:20

Track A: Secondaries

- How big is the GP-led secondaries market?
- What are the different creative and innovative structures being used?
- What do LPs think about the current state of GP-led transactions?
- What is best practice in a GP-led transaction?
- Where next for this market?

### Losing the extra credit: risks in the current economic climate

14:50 - 15:20

Track B: Private Credit

- How much of a concern is illiquid credit in a downturn in the macro climate?
- In the current interest rate environment how will it affect credit investment?
- At this stage in the cycle how can investors be less correlated?
- How would a correction in the market enhance or nullify these investments?

### Networking break

15:20 - 15:50

### Track Chair opening remarks

15:50 - 15:55

Track A: Doing well by doing good

### Track Chair opening remarks

15:50 - 15:55

Track B: Off the record

### Impact investing and ESG: where do you draw the line?

15:55 - 16:30

Track A: Doing well by doing good

- Are the lines blurring between ESG mandates and impact investing?
- How much are LPs really asking from GPs in terms of ESG?
- Which impact strategies are most compelling for LPs in North America?
- When are LP demands unrealistic, and how do GPs manage that?

### War of words or real impact: in what ways are the 'Trade Wars' rocking US private equity?

15:55 - 16:30

Track B: Off the record

Run under the Chatham House Rule. No press.

- To what extent are LPs and GPs being impacted in the short to medium term?
- What kind of risk mitigation strategies are GPs putting in place to minimise the effect on portfolio company investments?
- In what other ways is the industry changing to put up with this new normal?

### Conversations on diversity: LP and GP perspectives

16:30 - 17:00

Track A: Doing well by doing good

A three-way discussion providing practical insights and real-world examples of diversity initiatives in LPs and GPs

### LP-only session: Staffing up: how to build the right LP team

16:30 - 17:00

Track B: Off the record

Open to pre-registered development finance institutions, endowments, foundations, insurance companies, pension funds and sovereign wealth funds subject to qualification.

- What are some of the strategies being adopted by LPs to upskill their teams, manage huge workloads, and retain staff?
- What are some real life-lessons?
- What does best in class look like?

### End of main conference day one

17:00 - 17:05

### Networking drinks reception

17:05 - 18:35

# SCHEDULE

SUPERRETURN US WEST 2020 - MAIN CONFERENCE DAY 1 - 11/02/2020

SuperReturn US West

February 10-12, 2020  
InterContinental Century City  
Los Angeles, California

| TIME  | DAY 1  | LP ONLY                        | TRACK A: DOING WELL BY DOING GOOD | TRACK A: SECONDARIES  | TRACK B: OFF THE RECORD        | TRACK B: PRIVATE CREDIT   |
|-------|--|--------------------------------|-----------------------------------|---|--------------------------------|---|
| 08:00 | 08:00 - Registration<br>08:55 - Chair's opening remarks  | 08:15 - LP breakfast meeting   |                                   |   |                                |   |
| 09:00 | 09:00 - The LP perspective<br>09:20 - The new world order: steering the private equity ship in today's uncharted waters                  |                                |                                   |   |                                |   |
| 10:00 | 10:00 - The pace of change and the speed of adaptation: how can LPs stay ahead?<br>10:40 - The secondaries market: a growing asset class |                                |                                   |   |                                |   |
| 11:00 | 11:00 - Networking break<br>11:30 - Private equity returns: where are we?<br>11:50 - Solo presentation                                   | 11:00 - Networking break       | 11:00 - Networking break          | 11:00 - Networking break  | 11:00 - Networking break       | 11:00 - Networking break  |
| 12:00 | 12:10 - Keeping things private or going public: considering the exit<br>12:45 - Networking lunch break                                   | 12:45 - Networking lunch break | 12:45 - Networking lunch break    | 12:45 - Networking lunch break  | 12:45 - Networking lunch break | 12:45 - Networking lunch break  |
| 13:00 |  |                                |                                   | 13:45 - Track Chair opening remarks<br>13:50 - Overview of the secondaries market |                                | 13:45 - Track Chair opening remarks<br>13:50 - LPs taking the credit: the investors' view on the market |

# SCHEDULE

SUPERRETURN US WEST 2020 - MAIN CONFERENCE DAY 1 - 11/02/2020

SuperReturn US West

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InterContinental Century City  
Los Angeles, California

| TIME  | DAY 1  | LP ONLY  | TRACK A: DOING WELL BY DOING GOOD   | TRACK A: SECONDARIES  | TRACK B: OFF THE RECORD   | TRACK B: PRIVATE CREDIT  |
|-------|--|--|---|---|---|--|
| 14:00 |  |  |   | <p><b>14:20</b> - Pushing both pedals: how LPs are engaging with the secondaries market</p> <p><b>14:50</b> - GP-led secondaries: the new exit route of choice?</p> |   | <p><b>14:20</b> - Credit case studies</p> <p><b>14:50</b> - Losing the extra credit: risks in the current economic climate</p> |
| 15:00 | 15:20 - Networking break   | 15:20 - Networking break   | <p>15:20 - Networking break</p> <p>15:50 - Track Chair opening remarks</p> <p>15:55 - Impact investing and ESG: where do you draw the line?</p> | 15:20 - Networking break  | <p>15:20 - Networking break</p> <p>15:50 - Track Chair opening remarks</p> <p>15:55 - War of words or real impact: in what ways are the 'Trade Wars' rocking US private equity?</p> | 15:20 - Networking break   |
| 16:00 |  |  | 16:30 - Conversations on diversity: LP and GP perspectives  |   | 16:30 - LP-only session: Staffing up: how to build the right LP team  |  |
| 17:00 | <p>17:00 - End of main conference day one</p> <p>17:05 - Networking drinks reception</p> | <p>17:00 - End of main conference day one</p> <p>17:05 - Networking drinks reception</p> | <p>17:00 - End of main conference day one</p> <p>17:05 - Networking drinks reception</p>  | <p>17:00 - End of main conference day one</p> <p>17:05 - Networking drinks reception</p>  | <p>17:00 - End of main conference day one</p> <p>17:05 - Networking drinks reception</p>  | <p>17:00 - End of main conference day one</p> <p>17:05 - Networking drinks reception</p>                                       |

### Registration

08:00 - 08:55  
Day 2

### LP breakfast meeting

08:15 - 08:55  
LP Only

Is the grass greener? Working with new, emerging, or overseas managers

- Sharing best practice ideas, stories of success and examples of failure: what are some common examples where the promise of excess returns has not materialised?

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### Chair's opening remarks

08:55 - 09:00  
Day 2

### The US political landscape: opportunities and risks

09:00 - 09:20  
Day 2

- Heading into an election year what can the private equity industry expect?
- What could be the impact of the election on the economy?
- Where will there be increased volatility in the market?
- How much could the next president impact the real economy?
- Where would a major swing in the regulatory environment be most strongly felt?

### LPs mid-market investment strategies

09:20 - 09:55  
Day 2

- In what ways have LPs seen the mid-market evolve?
- What are some of the innovative strategies GPs are using?
- How are LPs accessing oversubscribed mid-market funds?
- How is additional leverage in the mid-market a worry for LPs?

### Finding value in the middle market: GP perspectives

09:55 - 10:30  
Day 2

- As the large end of the market has become more competitive, are more GPs positioning themselves in the lower-mid market to take advantage of different opportunities?
- How competitive has the mid-market become?
- Which strategies are positioned to weather the storm of a downturn?

### Networking break

10:30 - 11:00  
Day 2

### Speaker's corner

10:30 - 11:00  
Speaker's corner

Have an informal discussion with our keynote speakers as they answer questions and discuss some of the themes of their talk

### Innovation unhinged: big themes in 'Big Tech' on the West Coast

11:00 - 11:30  
Day 2

- What is big in tech on the West Coast?
- What are the most competitive areas?
- Where does big data and deep data fit in?
- How might regulators disrupt the tech industry?
- How do LPs keep up to date on tech developments to know which GPs to invest with?

### Trading in the 'Trade Wars'

11:30 - 12:00  
Day 2

- How has the US been affected by the trade war?
- Is this likely to continue?
- Has the focus moved away from China to other countries/regions?
- What will the new relationship with post-Brexit Europe look like?

### Due diligence checklist

12:00 - 12:30  
Day 2

- What criteria are consultants and LPs currently using for due diligence?
- Which areas of a GP would a consultant pay particular attention to?
- What are some early warning red flags for ICs and LPs in a checklist?

### Growth capital today

12:30 - 13:00  
Day 2

- How big is the market?
- How many funds have entered this segment and how much has been raised?
- Where is money being put to work?
- How favourably are investors looking at growth capital strategies?

### What is turbocharging investments in growth capital?

13:00 - 13:30  
Day 2

- Which sectors offer the most attractive investment opportunities for growth capital GPs?
- How are the 'mega-raisers' affecting the market? What are some of the risks and opportunities on the horizon?
- How has LP demand for growth-capital funds changed? What is best practice in managing non-control investments?

### Networking lunch

13:30 - 15:00  
Day 2

### Networking lunch with roundtables

13:30 - 15:00  
Roundtable discussion

Informal table discussions about:

- Automation and AI
- Healthcare
- Emerging manager get-together
- Diversity and impact

### End of SuperReturn US West 2020

15:00 - 15:05

# SCHEDULE

SUPERRETURN US WEST 2020 - MAIN CONFERENCE DAY 2 - 12/02/2020

SuperReturn US West

February 10-12, 2020  
InterContinental Century City  
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| TIME  | DAY 2  | LP ONLY                                 | ROUNDTABLE DISCUSSION                     | SPEAKER'S CORNER                        |
|-------|--|---|---|---|
| 08:00 | 08:00 - Registration<br>08:55 - Chair's opening remarks  | 08:15 - LP breakfast meeting            |   |   |
| 09:00 | 09:00 - The US political landscape: opportunities and risks<br>09:20 - LPs mid-market investment strategies<br>09:55 - Finding value in the middle market: GP perspectives |   |   |   |
| 10:00 | 10:30 - Networking break   |   |   | 10:30 - Speaker's corner                |
| 11:00 | 11:00 - Innovation unhinged: big themes in 'Big Tech' on the West Coast<br>11:30 - Trading in the 'Trade Wars'   |   |   |   |
| 12:00 | 12:00 - Due diligence checklist<br>12:30 - Growth capital today  |   |   |   |
| 13:00 | 13:00 - What is turbocharging investments in growth capital?<br>13:30 - Networking lunch   |   | 13:30 - Networking lunch with roundtables |   |
| 14:00 |  |   |   |   |
| 15:00 | 15:00 - End of SuperReturn US West 2020  | 15:00 - End of SuperReturn US West 2020 | 15:00 - End of SuperReturn US West 2020   | 15:00 - End of SuperReturn US West 2020 |